

Contract Renovation for Renovation Contract

This nomination describes a team approach to the development of a contract for the renovation and upgrade of a primary waste water facility. The upgrade was required by a Federal Mandate of 1984 to provide secondary sewage treatment at the West Point plant in Seattle, Washington, before 1996. The renovation team was comprised of experts from the owner, the designer, and all critical mechanical and electrical contractors. While the team approach to construction management was not new, the prior recognition that the overall project would not be paced by the civil or general contractor's work but by the mechanical and electrical work was considered unique. The team approach was also adopted because the upgrade required the accomplishment of four years of construction while the plant was in continuous operation.

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